# COMMUNITY RESILIENCY: HOUSING ATTAINABILITY





Katherine Moore, Georgia Conservancy Johanna McCrehan, Georgia Conservancy Eric Kronberg, Kronberg Wall



We believe the most sustainable communities are the ones already built.

www.georgiaconservancy.org

### SUSTAINABLE GROWTH PROGRAM

### **INITIATIVES**

Community Planning
Good Urbanism
School Location Choice
Stormwater & Urban Design
Housing Choice
Outdoor Recreation Economy
Small Towns
Corridor Revitalization

### **OUR SERVICES**

### TECHNICAL ASSISTANCE

Could include workshops, master planning and consulting, facilitation, community engagement, partnering with issue experts.

#### **EDUCATION/AWARENESS**

Could include lectures, trainings, partnering with issue experts, hosting informational classes.







# **OUR WORK**

### Harrisburg, Augusta



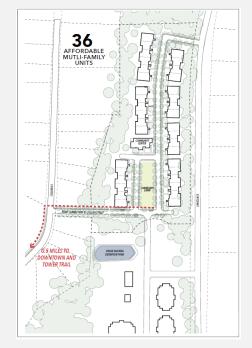
Calumet Village, LaGrange



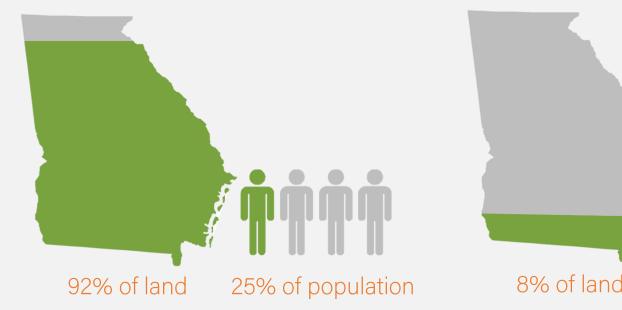
Gateway Marietta CID



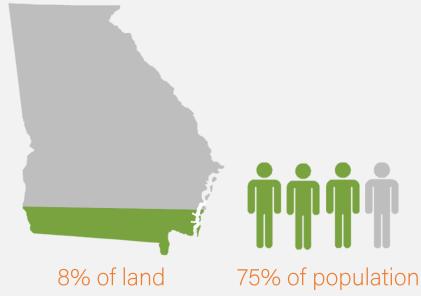
DASH schematic - Hogansville



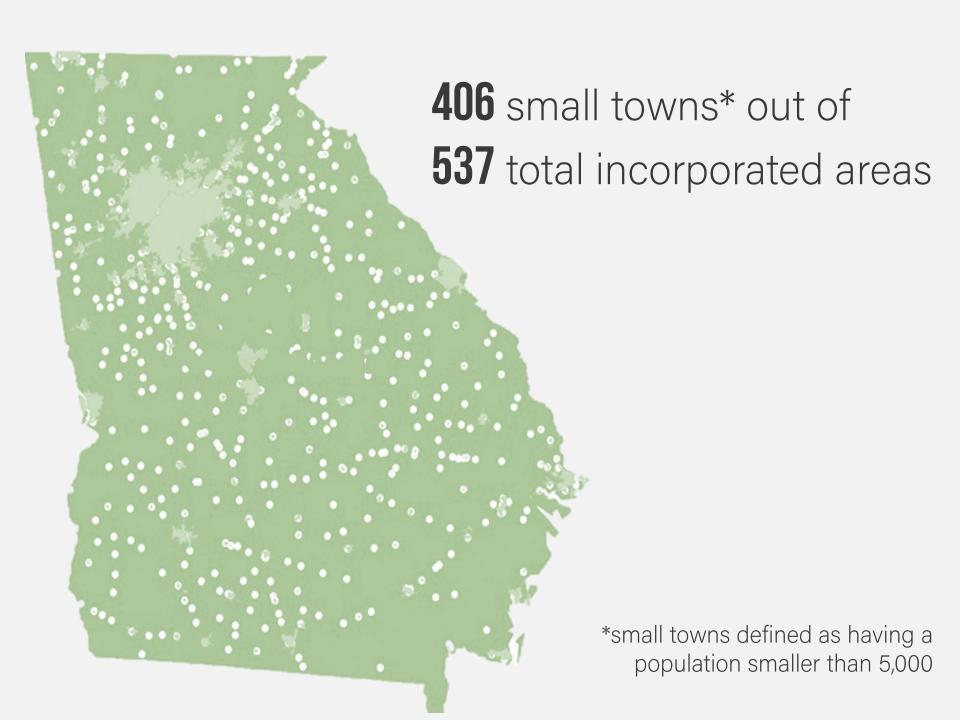
# THE STATE OF SMALL TOWNS IN GEORGIA

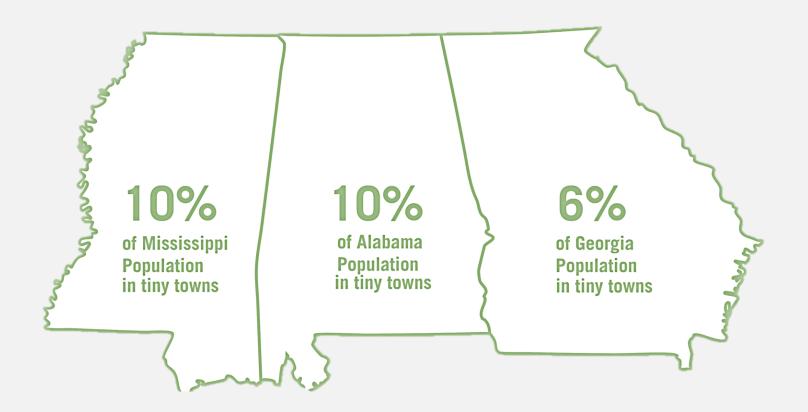


NONMETRO / RURAL



METRO / URBAN





### IN THE DEEP SOUTH

There are over 1,000 small towns of less than 5,000 people. Many of these small towns in the Deep South lie in what the USDA classifies as "persistently poor counties," meaning that 20-percent or more of their population has been below the poverty level for the last 30 years.

### WHAT DOES THIS MEAN?

- 1. Stability is not a certainty for the shrinking small town and rural dwellers and businesses
- 2. Careful investment in key areas will make the difference in stable vs. non stable communities
- 3. Planning is essential to making those investment decisions

## A GROWING PROBLEM

Projections indicate Georgia will grow by 4 million people by 2030.

10+M -> 14+M

#### **USES**

Jobs/employment

Housing

Utilities & infrastructure

Ecological services

Outdoor recreation

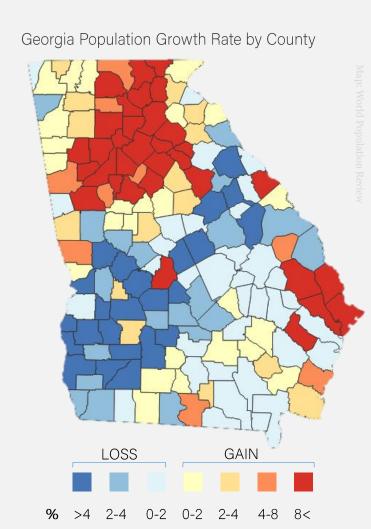
Transportation

#### **BIG QUESTION**

How do we conserve land & ecological services but also allow for economic development, a robust tax base, and all of the above uses?

#### **PROPOSAL**

Intentional and thoughtful development decisions put our communities in greatest control of their future resilience.



# WHAT IS HOUSING?

QUALITY
AVAILABILITY
ACCESSIBILITY
ATTAINMENT

## COMMUNITY HOUSING CONSIDERATIONS

- Supply a variety of housing types (sizes) in our communities.
- Provide greater flexibility in attaining affordable, safe homes for households as their needs and incomes change.
- Prioritize location variation—near services and amenities that are important—or essential—to a given household's needs and wants.
- Expand variety of housing price points and options (own, rent).

We must remove barriers to allow a variety of sectors in the housing industry to contribute to the need.

# A CHALLENGE ACROSS THE NATION

### Housing shares in the year 2000:







U.S.

GA

60%

64%

9%

7%

17%

14%

# TIPPING THE HOUSING SCALE



### WRONG SIZING

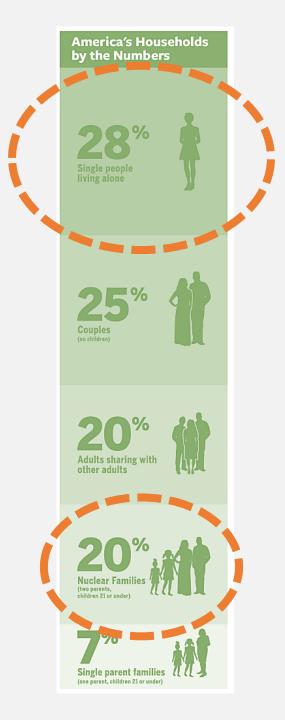
In the 1950s, nuclear families represented 43% of total households.

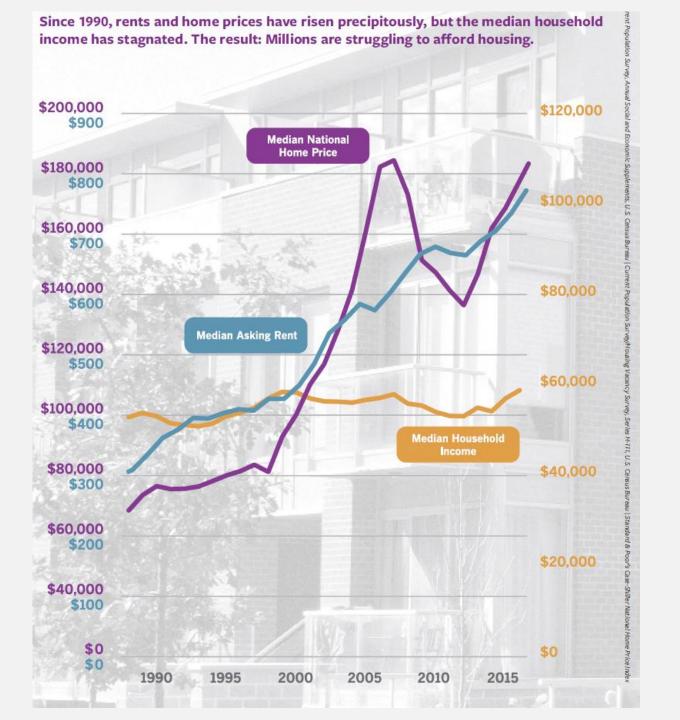
Today, nuclear families account for just 20% of total households.

The largest household category consists of singles living alone.

### THE BOTTOM LINE

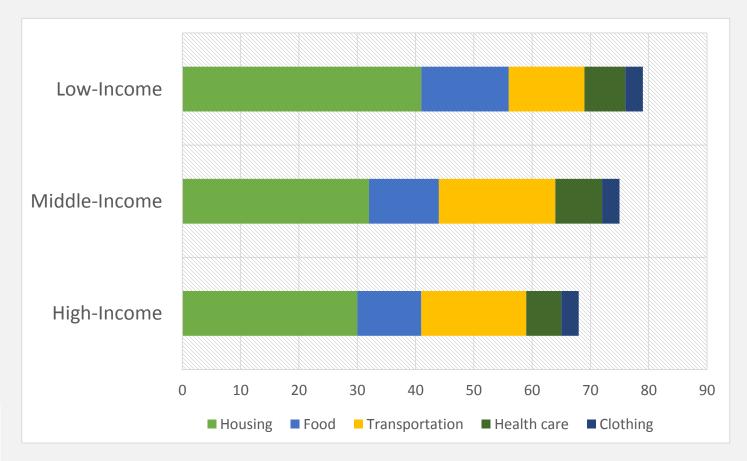
Our current housing stock isn't nearly as diverse as we are.





### **INCOME BURDEN**

### Share of Household Expenditures on Basic Needs, by Income





### IT'S IMPOSSIBLE TO AFFORD

# HOUSEHOLDS THAT PAY MORE THAN 50% OF THEIR INCOME ON RENT ARE COST-BURDENED.

Federal minimum wage is **\$7.25/hr**40 hours a week \* \$7.25 = \$290 \* 4 = **\$1,160 income/mo** 

The average rent for a one-bedroom is \$931/mo; a two-bedroom is \$1,149/mo

To afford a one-bedroom, a minimum wage earner needs to work a 99 hour work week. A two-bedroom would require a 122 hour week.

???

### IT'S IMPOSSIBLE TO AFFORD

# HOUSEHOLDS THAT PAY MORE THAN 50% OF THEIR INCOME ON RENT ARE COST-BURDENED.

Walmark is increasing their company minimum wage to \$11/hr 40 hours a week \* \$11 = \$440 \* 4 = \$1,760 income/mo

The average rent for a one-bedroom is \$931/mo; a two-bedroom is \$1,149/mo

To afford a one-bedroom, a minimum wage earner needs to work a 63 hour work week.

A two-bedroom would require a 78 hour week.

???

AARP Making Room, 2018

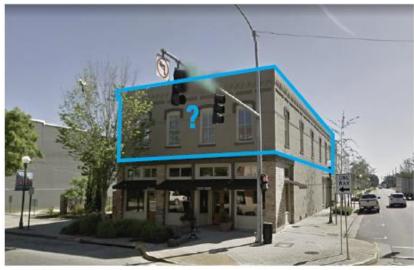
# THE UPSIDE? WE CAN LEARN FROM OUR HISTORY

### TIFTON, GEORGIA



### **VALDOSTA, GEORGIA**







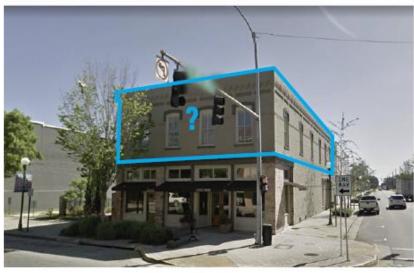
Detached dwelling, 3 blocks from Patterson St.



Duplex, 4 blocks from Central Ave.

### **VALDOSTA, GEORGIA**







Detached dwelling, 3 blocks from Patterson St.



Duplex, 4 blocks from Central Ave.

### FITZGERALD, GEORGIA





Duplex, 6 blocks from Main St.

### **HOMERVILLE, GEORGIA**



### QUITMAN, GEORGIA



We must remove barriers to allow a variety of sectors in the housing industry to contribute to the need.

## TOOLS TO INCENTIVIZE HOUSING AFFORDABILITY

- Smaller Minimum Lot Sizes
- Historic Preservation
- Accessory Dwelling Units (Attached & Detached)
- Cottage Housing





# TOOLS TO INCENTIVE HOUSING AFFORDABILITY

- Allowing Residential in Commercial Districts
- Treating Missing Middle as Single-Family Construction and NOT Multi-Family or Commercial Construction





# HOUSING CHOICE + INCREMENTAL DEVELOPMENT

**SMALL-SCALE, BIG-DEAL** 



### WHO IS KRONBERG WALL?



We are architects, planners, urban designers, small developers, historic preservationists, place-makers, code innovators, community partners.

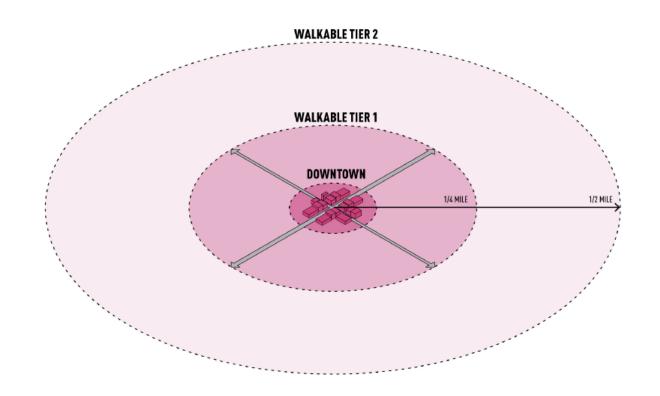
We believe in context sensitive design and development.

# WHERE DO WE NEED TO FOCUS ON PROVIDING HOUSING CHOICE?

# **CONTEXT MATTERS.**

It's not just a walkable neighborhood shortage, it's a **housing shortage** within walkable (or potentially walkable) neighborhoods.

### **CONTEXT MATTERS: FOCUS ON YOUR CORE**

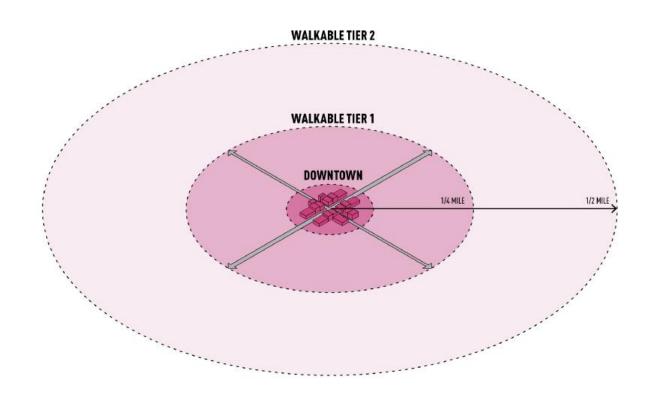


- Focus on areas near existing goods and services
- A "20 minute neighborhood" is a good rule of thumb for walkability

# **ACCESS MATTERS.**

We need to focus on increasing our housing choice and housing diversity in areas with access to daily needs without a car.

### **ACCESS MATTERS: WALKABILITY SUPPORTS YOUR CORE**

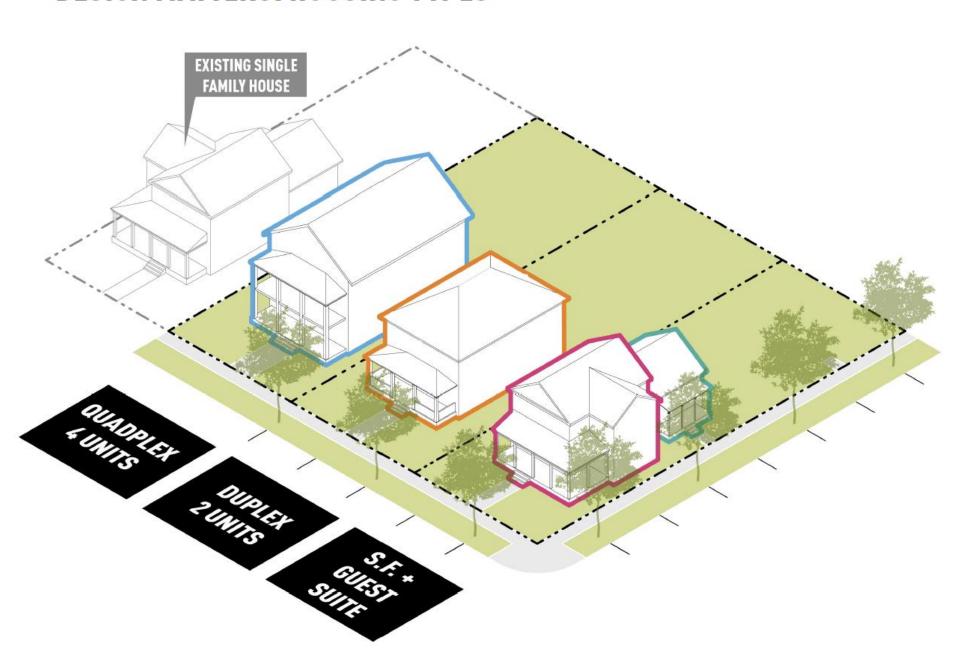


- Most people will walk 5 -10 minutes for daily goods and services
- Providing housing choice near your downtown helps <u>support</u> your downtown

# **DESIGN MATTERS.**

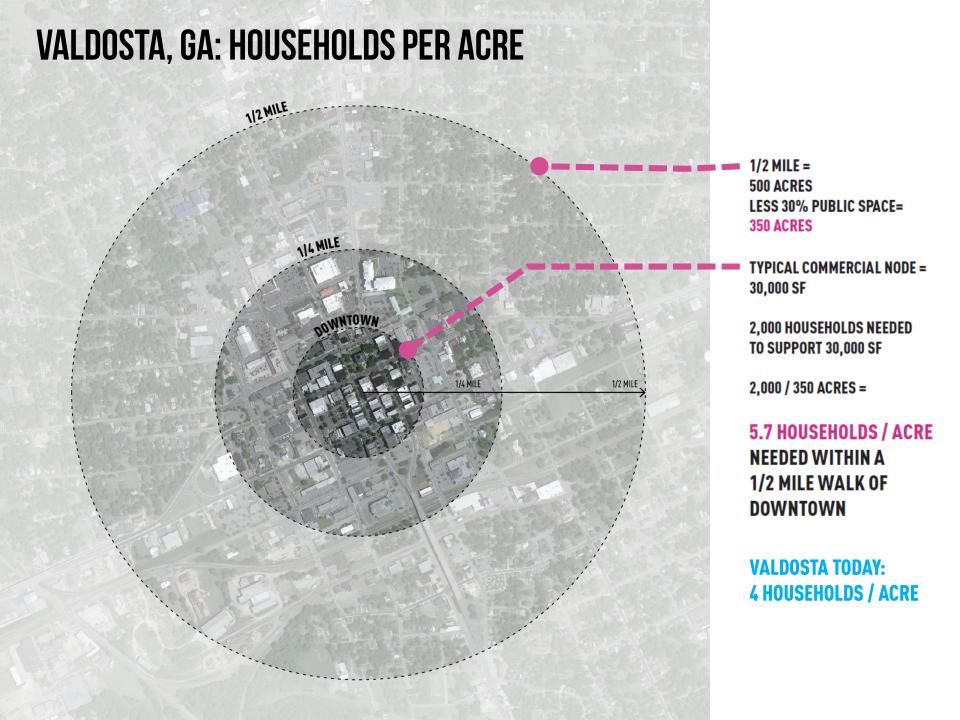
Good design allows neighborhoods to maintain single-family character while offering housing choice options.

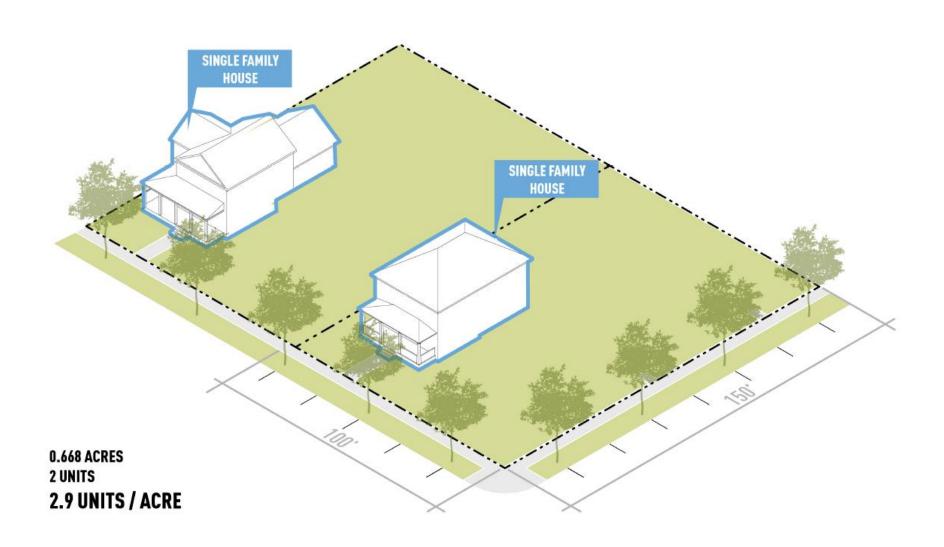
### **DESIGN MATTERS: HOUSING TYPES**

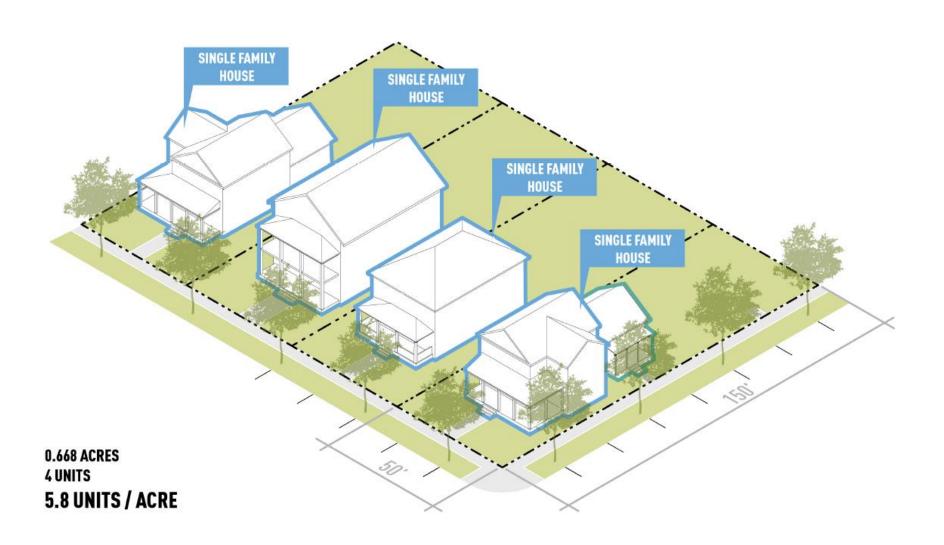


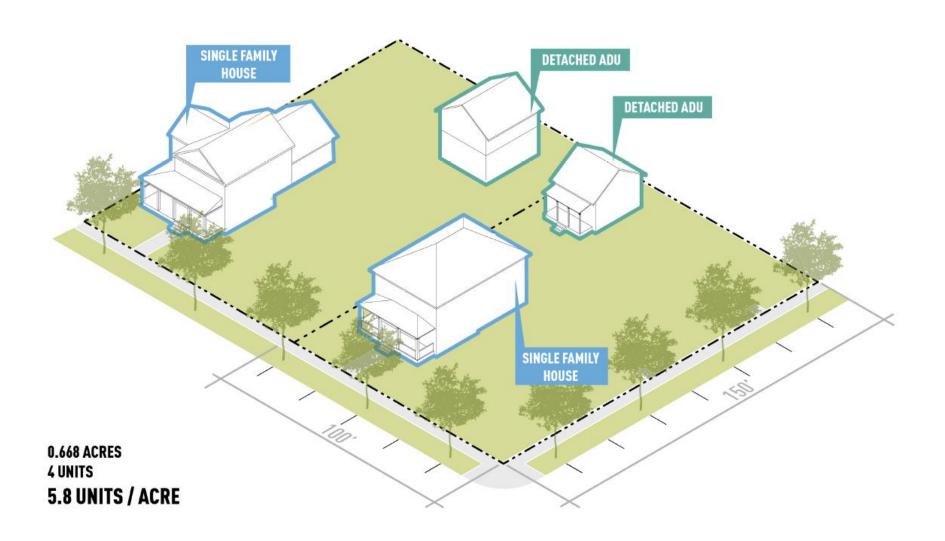
## **VARIETY MATTERS.**

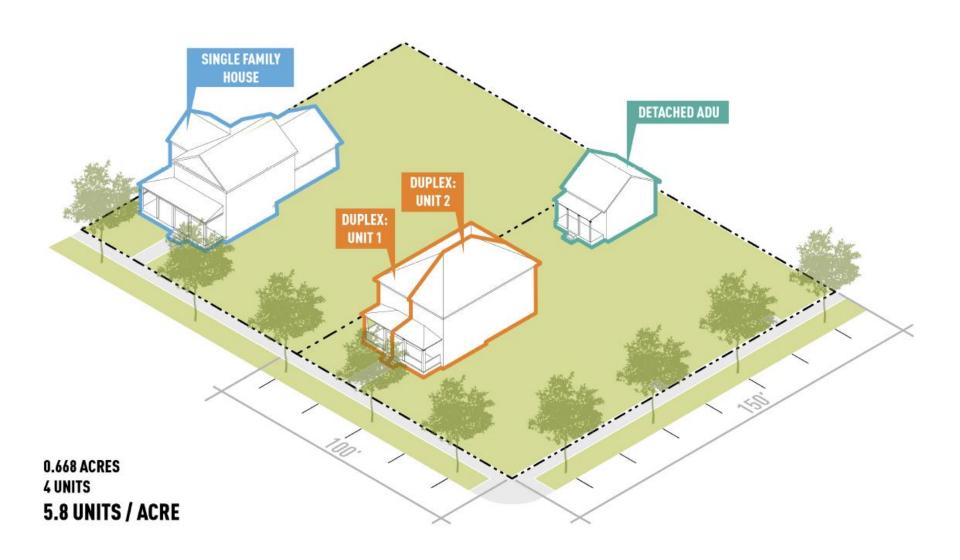
It is important to understand that walkable, affordable neighborhoods cannot be **single-family-only** neighborhoods.

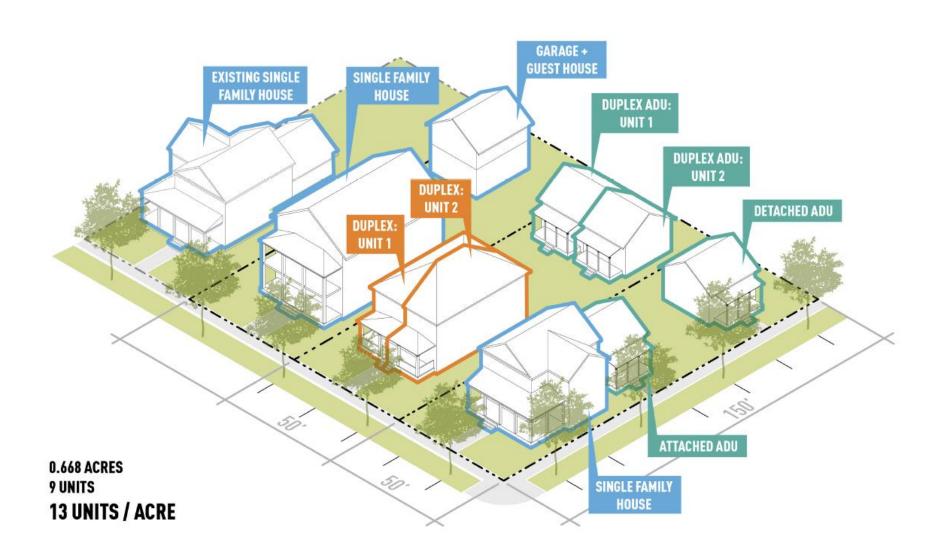












# WHAT ARE DESIGN STRATEGIES FOR HOUSING CHOICE?

#### **KRONBERG WALL: INFILL HOUSING EXAMPLES**

- 1. ACCESSORY DWELLING UNITS (ADUs)
- 2. MISSING MIDDLE HOUSING
- 3. POCKET NEIGHBORHOODS
- 4. SUBSIDIZED AFFORDABLE HOUSING

#### **KRONBERG WALL: INFILL HOUSING EXAMPLES**

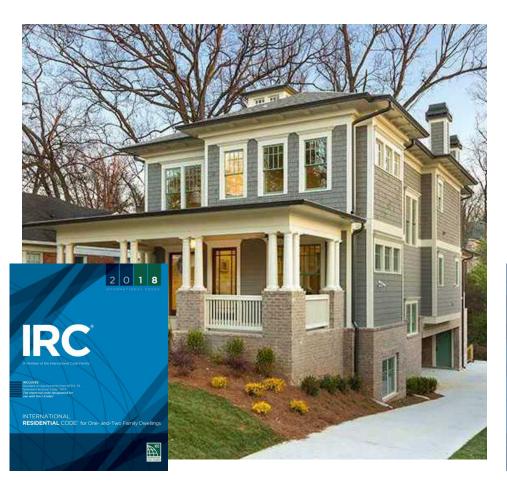


## THRESHOLDS MATTER: IRC V. IBC



DUPLEX + DADU = IRC = NO SPRINKLERS

TRIPLEX = MULTIFAMILY = IBC = SPRINKLERS



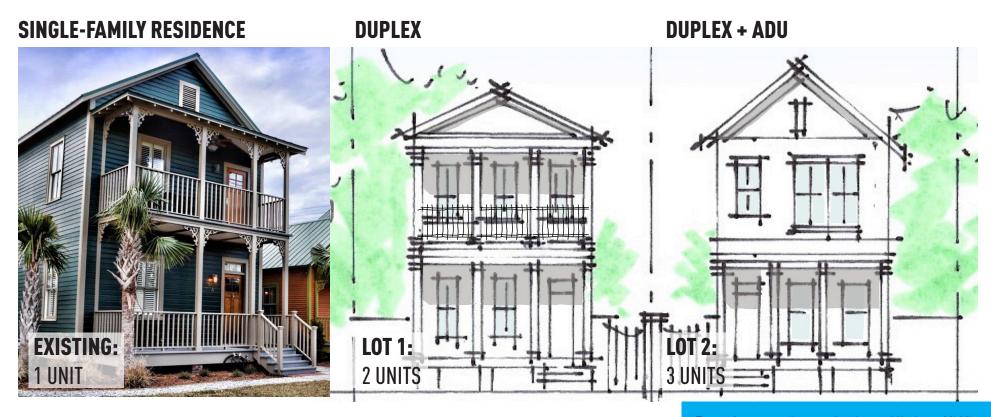


City of Atlanta has very different permit and physical improvement requirements based on size and complexity of your project.

## **PERMITTING MATTERS**



- SITE PERMITTING REQUIREMENTS
- BUILDING PERMITTING REQUIREMENTS



To reduce regulatory barriers, Missing Middle developments less than 4,000 SF should require same permit and review process as a single-family house. This includes building department and site review, stormwater requirements, and impact fees.



# **ACCESSORY DWELLING UNITS**

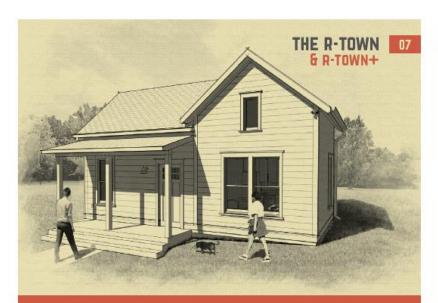
#### WHAT

Accessory Dwelling Units (ADUs) are called many things: guest houses, granny flats, tiny houses. ADUs can be <u>detached</u> or <u>attached</u>, but must be 'accessory' to a primary unit on a lot.

#### WHY

ADUs are a great, low-barrier way to provide affordable housing variety in Single Family neighborhoods. They can be used by the owner as a guest house, nanny suite, or place for their older kids, rented out as separate units, or they can be AirBnB'd—all great options for supplemental income.

## **DETACHED** ADU // ATLANTA ADU CO.



#### 1 BEDROOM / 1 BATH

440 SF WITH 75 SF PORCH \$107000 / \$127000 DESIGN/PERMIT/BUILD

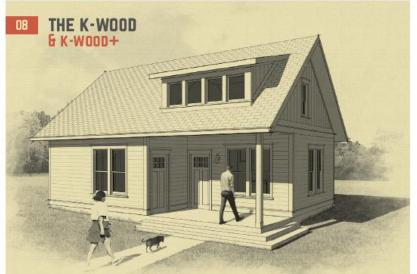
Named after the home of ATL ADU Co, the Reynoldstown is an efficient accessory dwelling unit with a bedroom (with closet), full bathroom, galley kitchen, and living room all in a compact 440 SF footprint. Large windows are placed to deliver as much natural light as possible to the interior and facilitate natural ventilation when weather permits. The R-Town has a lot to offer in a small footprint, which also helps to accomodate challenging lot conditions.



#### NOT INCLUDED CONTINGENCIES:

- Tree removal- Est.\$1,600-\$2,000 per occurrence
- Sanitary Plumbing Lift Station \$1.410
- Excessive Grading Situations- Est. \$900- \$1,400
- Zoning Variance Assistance-\$1,500
- Demolition of any required Existing Structures- Est. \$3,000-\$8,000

All contingencies will be identified at the end of the Feasibility and Investigation Phase



#### 2 BEDROOM / 2 BATH

644 SF WITH 105 SF PORCH \$143,000 / \$163,000 DESIGN/PERMIT/BUILD

Inspired by Atlanta's abundance of American Craftsman bungalows, the K-Wood features two bedrooms, each with separate bathroom and storage space. A kitchen and living room open onto a deep
covered porch. Generous windows provide natural light and ventilation through the interior, and the
galley kitchen offers plenty of room for prep and appliances. With a footprint only slightly larger than
the R-Town and two exterior entry doors, the K-Wood offers an ideal setup for Airbnb rental, aging
parents, and/or a long-term rental.



#### NOT INCLUDED CONTINGENCIES:

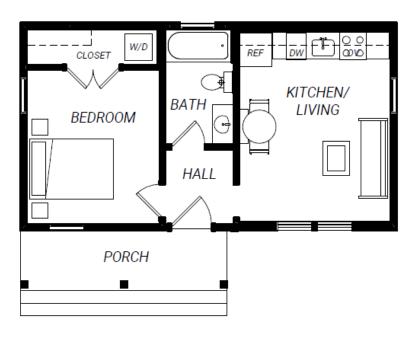
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## ATLANTA ADU CO. // FLOOR PLANS

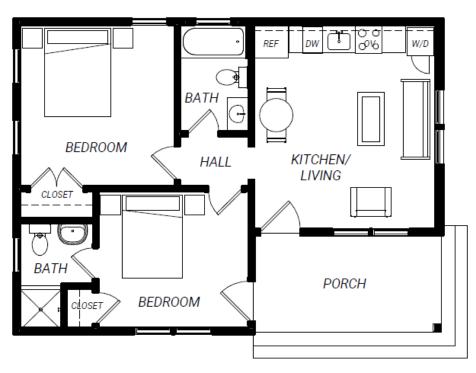
#### 1 BEDROOM 1 BATHROOM

429 SF



#### 2 BEDROOM 2 BATHROOM

749 SF



## ATLANTA ADU CO // 2 BED 2 BATH, UNDER CONSTRUCTION





## ATLANTA ADU CO // 2 BED 2 BATH, ALMOST COMPLETE





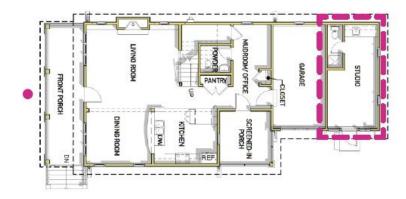
FRONT YARD VIEW

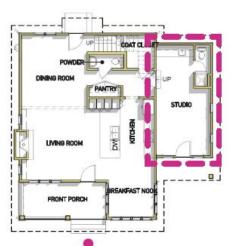
**BACK YARD VIEW** 

## **ATTACHED** ADU // LAFRANCE WALK









## **KEY TAKEAWAYS // ADUS**

1. REQUIRES ZONING UPDATES

Accessory Dwelling Units should be allowed in all residental zoning districts—particularly in older, more walkable neighborhoods.

2. ADDS HOUSEHOLDS, MAINTAINS CHARACTER

PRIMARY STRUCTURE + AADU + DADU = UP TO 3 UNITS/LOT

Accessory Dwelling Units allow density to be doubled or tripled while maintaining the street-front character of existing single-family homes.

# 2.

# MISSING MIDDLE HOUSING

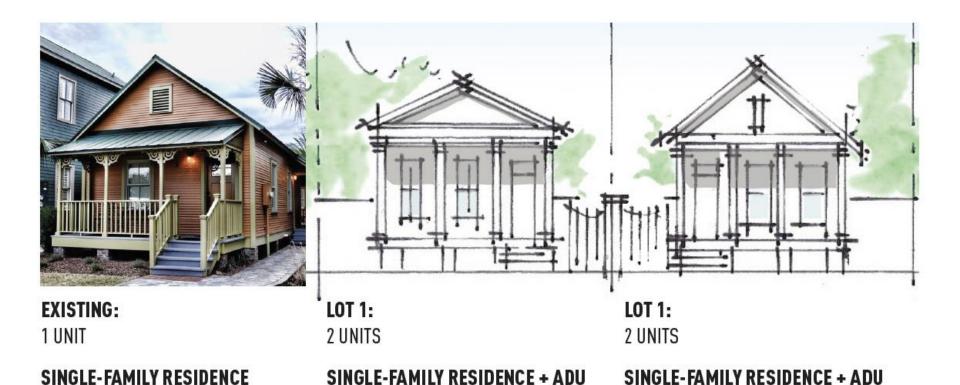
#### WHAT

Missing Middle Housing consists of a variety of housing types between the traditional single family home and the large multi-family developments we see a lot of today. It includes 'plexes (duplexes, triplexes, quadplexes, etc), courtyard apartments and cottage courts.

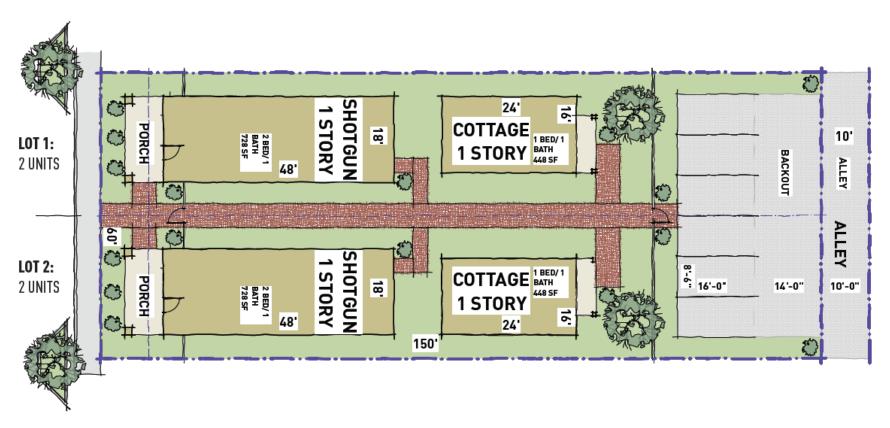
#### WHY

It provides housing types that can fit seamlessly into existing "single family" neighborhoods and offers affordable options (for rent or for sale) in desirable areas.

## COTTAGE EXAMPLE // BRUNSWICK, GA



## **COTTAGE EXAMPLE // BRUNSWICK, GA**



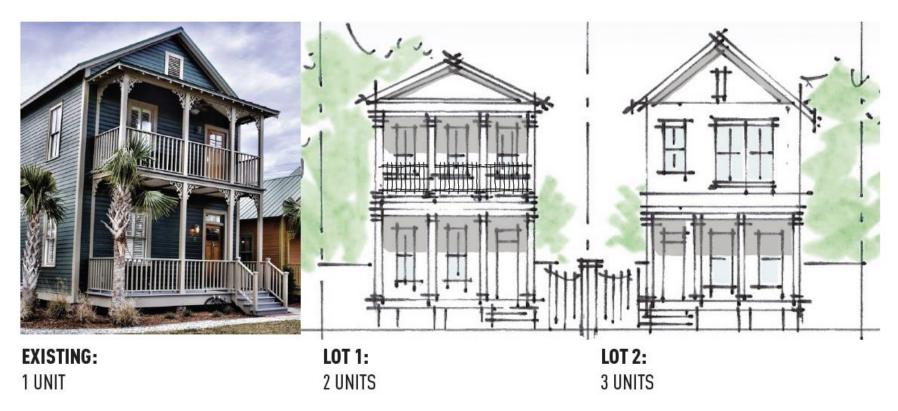
LOT SIZE # LOTS # UNITS

30 X 150

2

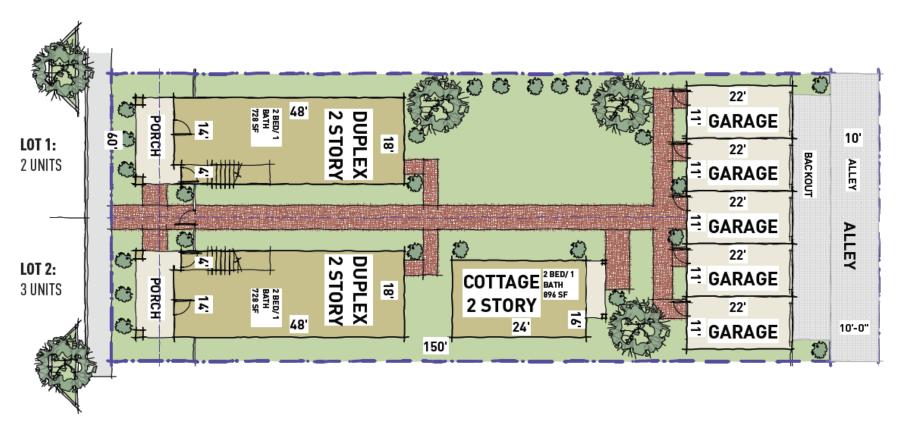
4

## **DUPLEX EXAMPLE // BRUNSWICK, GA**



SINGLE-FAMILY RESIDENCE DUPLEX DUPLEX + ADU

## **DUPLEX EXAMPLE // BRUNSWICK, GA**



LOT SIZE # LOTS # UNITS

5

30 X 150 2

## QUADPLEX EXAMPLE // BRUNSWICK, GA



**EXISTING:** 

2 UNITS

LOT 1 + 2:

**6 UNITS** 

LOT 3 + 4:

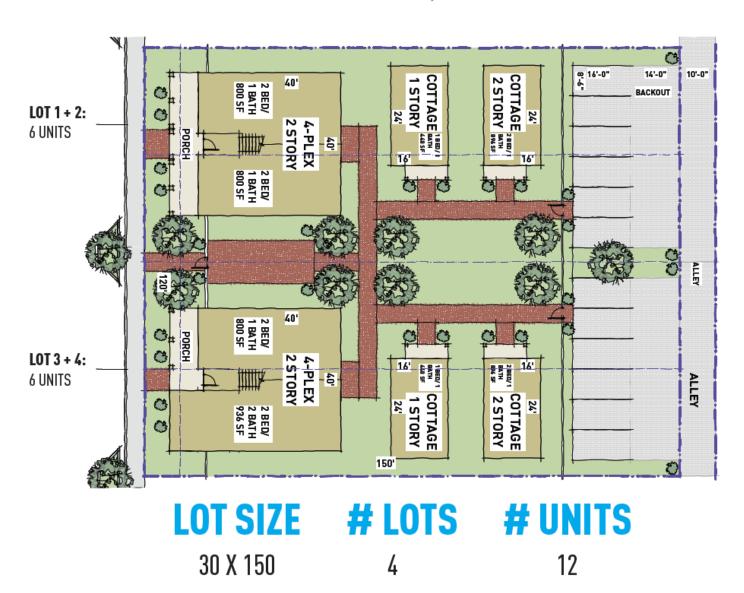
6 UNITS

**DUPLEX** 

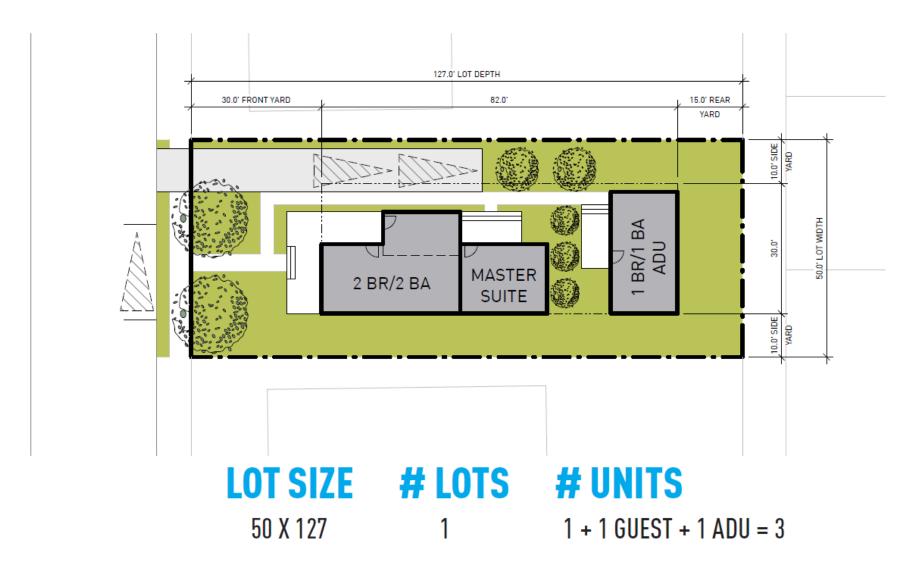
4-PLEX + 2 ADUS

4-PLEX + 2 ADUS

## **QUADPLEX EXAMPLE // BRUNSWICK, GA**



## TRIPLEX EXAMPLE // ATLANTA



## **COTTAGE COURT EXAMPLE // ATLANTA**

#### **OPTION 1: SINGLE FAMILY LOTS**



#### OPTION 2: SINGLE FAMILY + MISSING MIDDLE



## # UNITS OPT 1

5 + 5 ADU = 10

LOT SIZE # LOTS

50 X 120

# UNITS OPT 2

13 + 3 ADU = 16

### **KEY TAKEAWAYS // MISSING MIDDLE HOUSING**

1. ALLEY ACCESS FOR PARKING WORKS BEST

Parking is one of the most difficult variables for missing middle housing—on-street parking is ideal and alley access is required if parking is to be provided on-site.

2. MAINTAINS HISTORIC LOT SIZES

Missing middle housing increases housing choice while maintaining small, historic block sizes (often 50x150, or smaller) that promote walkable nighborhoods.

# 3.

# **POCKET NEIGHBORHOODS**

#### WHAT

Pocket Neighborhoods are dense clusters of homes that share common amenities, such as gardens, courtyards, quiet streets and alleys. They are neighborhoods within neighborhoods, with the close-knit housing supporting close-knit communities.

#### WHY

Although they support higher densities, they fit seamlessly within existing neighborhood fabric. The smaller units and shared amenities create lower price points than traditional single family homes.

## LAFRANCE WALK // EDGEWOOD, ATLANTA



## LAFRANCE WALK // EDGEWOOD, ATLANTA









## **KEY TAKEAWAYS // POCKET NEIGHBORHOODS**

1. REQUIRES REZONING + VARIANCES

Pocket neighborhoods require long administrative processes that include community engagement for rezoning and variances. They are often a good option when townhomes are unpopular with communities.

2. REQUIRES LARGER PLOT OF LAND

Development of pocket neighborhoods often requires consolodation of multiple lots in order to subdivide into smaller plots and provide street and sidewalk infrastructure to all units, which can be cost prohibative.



## SUBSIDIZED AFFORDABLE HOUSING

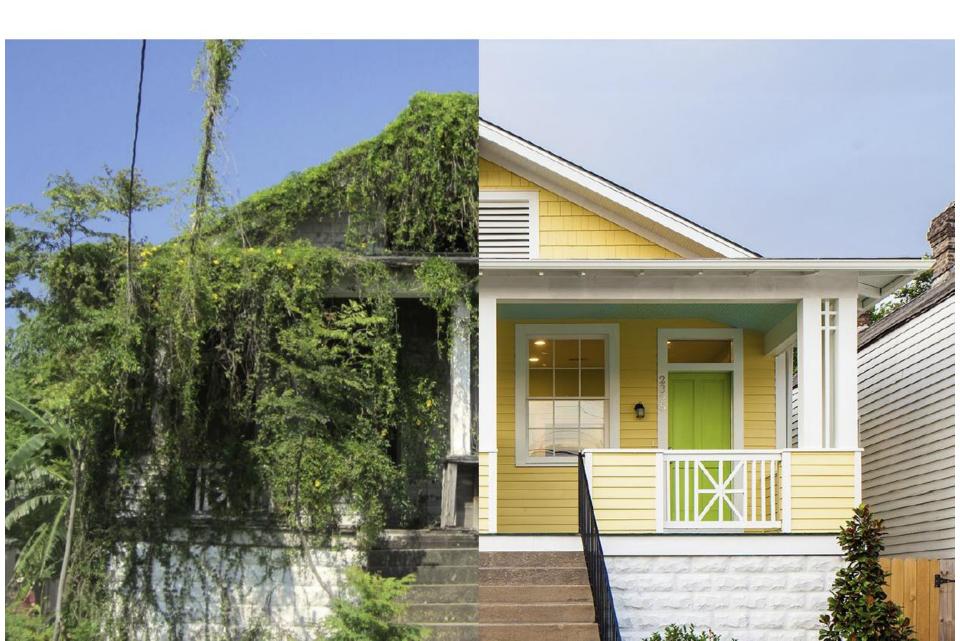
WHAT

Affordable Housing is housing that provides subsidized rents for low-income families.

WHY

We find that the most truly affordable housing is that which already exists, which is why we focus our affordable housing efforts on adaptive reuse projects in existing walkable neighborhoods.

## IBERVILLE OFFSITE REHABILITATIONS (IOR) // NEW ORLEANS, LA



## IBERVILLE OFFSITE REHABILITATIONS (IOR) // NEW ORLEANS, LA

100+
AFFORDABLE
DWELLINGS CREATED

YEARS OF AFFORDABLE HOUSING SECURITY







































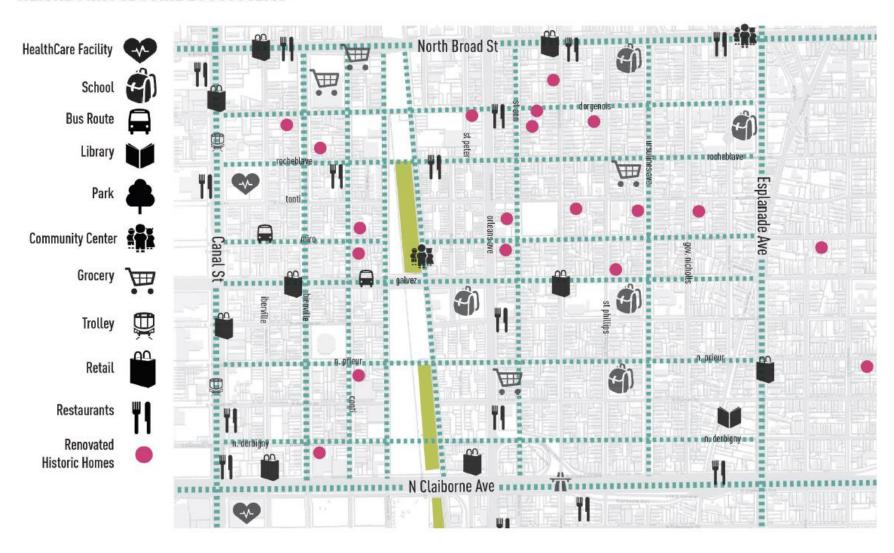






#### IBERVILLE OFFSITE REHABILITATIONS (IOR) // NEW ORLEANS, LA

#### **NEIGHBORHOODS ARE ECOSYSTEMS**



#### **KEY TAKEAWAYS // SUBSIDIZED AFFORDABLE HOUSING**

1. REHAB OF EXISTING STRUCTURES

This project has been a success because the existing neighborhoods are compact and walkable, with access to schools, goods/services, and transit.

2. INCREASED UNIT COUNT WITH DUPLEXES

As many units as possible were converted to duplexes through a variance process, making the project financially viable. Neighbors were generally more concerned with preserving the character of the building than the number of units within each house.

# WHY ISN'T THERE MORE AFFORDABLE HOUSING IN WALKABLE PLACES?

#### THE COMMON ROADBLOCKS

1. LONG-STANDING PERCEIVED SCARCITY

Communities are often fearful of proposing increased density due to perceived scarcity of resources such as road capacity and good schools.

2. OUTDATED CODES AND ORDINANCES

Current zoning and land-use regulations create significant barriers for these small developments.

3. REQUIRING EACH DEVELOPMENT TO COVER PUBLIC GOODS

Requiring smaller developments to individually fulfill regulations such as open space, parking, street improvements, and stormwater is prohibitively expensive and disincentivizes density.

# SCALE MATTERS.

If the mass and scale of the development is equal to singlefamily, then it should have an equally easy permitting process—barriers need to be reduced to provide housing choice.

# WHAT CAN WE DO TO ENSURE WALKABLE, INCLUSIVE NEIGHBORHOODS TODAY?

1. FOCUS EFFORTS IN ACCESSIBLE PLACES

Focus density changes to areas with walkable infrastructure in-place, or have the potential for walkable infrastructure—typically these are pre-WWII neighborhoods. Proximity is key to providing affordable housing that also provides for mobility options.

2. ALLOW ADUS + DUPLEXES IN SINGLE FAMILY ZONING DISTRICTS

While this alone will not provide enough housing to accommodate growth, it is a good starting point in addressing housing shortages in walkable communities.

3. CHANGE PARKING REQUIREMENTS

Let the market decide how much parking is required, particularly in areas where walking, biking, or transit is an option. This is especially important in areas wanting to encourage the development of missing middle housing. Remember: 1-0.5 parking spaces per unit is plenty.

4. INVEST IN PEOPLE, NOT CARS

Focus public invest on improvements to the public realm that promote walking, biking, and transit ridership. Redirect some of the resources dedicated to accommodating cars into projects that create better environments for people.

#### **KEY TAKEAWAYS //**

#### **INCREMENTAL CHANGES ARE LOW-RISK & LOW-BARRIER**

1. PRESERVE / ADAPT WHAT YOU HAVE

Most communities already have good bones and examples of housing variety. Focus on these areas, allowing them to adapt with the community's needs.

2. ALLOW FOR MORE OF WHAT YOU LOVE

Examine the parts of your community that make it unique, and make sure your codes allow for more of the parts that you love.

3. EXPLORE NEW CONTEXT SENSITIVE OPTIONS

Housing choice means exploring options that might not already exist. Allow and encourage innovative housing strategies that reflect your existing character.



887 Wylie St, Atlanta, GA 30316 • 404-653 -0553 www.kronbergwall.com



# What is a Community Land Trust?

**CLTs** are nonprofit, tax-exempt organizations (501(c)(3)) created to develop and steward land for:

- Affordable housing
- Redevelopment of blighted areas
- Commercial space
- Greenspace
- Civic buildings

0

Emphasis on the community ownership of land in perpetuity

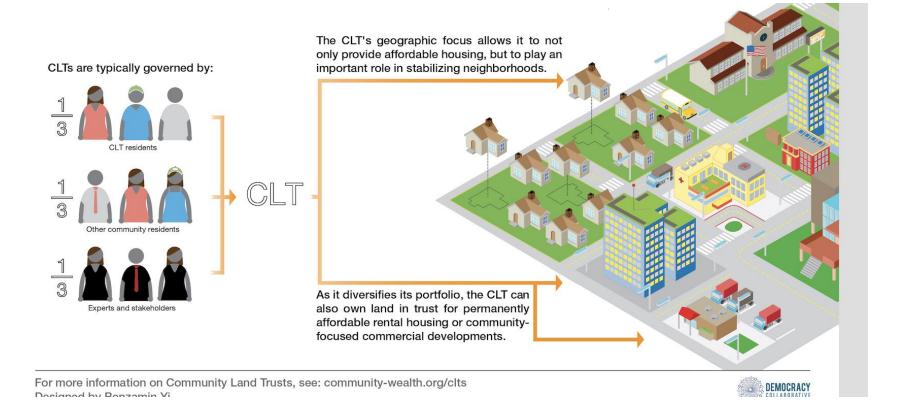
### What is a CLT?

Type of **shared-equity homeownership** model, in which the benefits of home value appreciation are shared between an individual low-income buyer assisted with a subsidy and a public entity providing the subsidy.

#### **Shared-equity housing** generally refers to:

- CLTs
- Inclusionary Zoning
- Deed restricted programs
- Limited equity cooperatives

# How CLTs are set up



# Funding and Land Acquisition

How does a community land trust work?



- Funding needed for land acquisition, architectural design, site prep, infrastructure development, construction, rehabilitation, down-payment assistance for first-time buyers, operational costs, etc.
- CLTs can encompass single neighborhoods (LCCLT), multiple neighborhoods (CHT), and even towns (Athens).
  - Expansionist acquisition

## 99-Year Ground Lease w/ pre-emptive purchase requirements

The trust then removes its holdings from the private market, usually through a 99-year ground leases and preemptive purchase requirements that limit how much the house can be sold for.

CLTs essentially **separate** homeownership and landownership.



### About 330 CLTs in the Nation

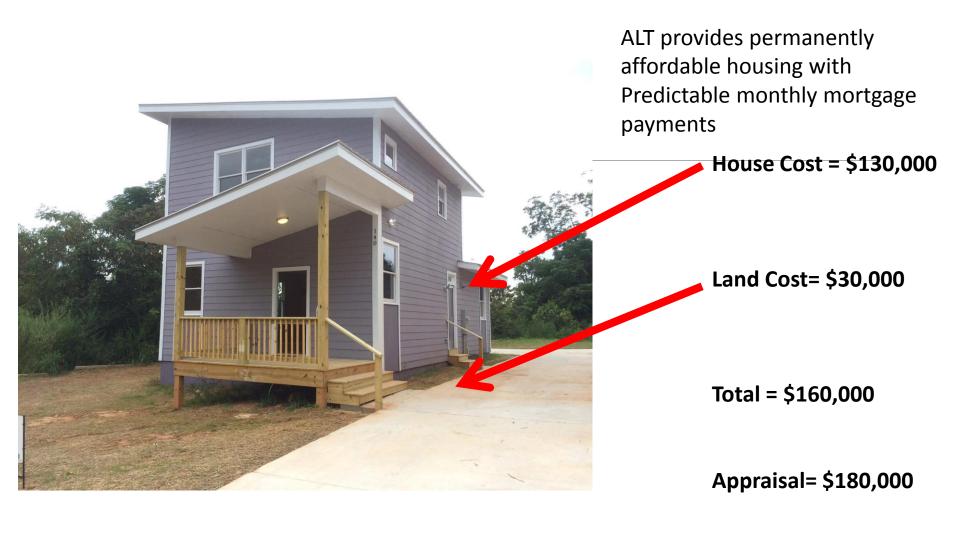


# CLTs are a way for communities to:

- Gain control over local land use and reduce absentee ownership
- Provide housing for lower income residents
- Promote resident ownership and control of housing
- Keep housing available for future residents
- Capture the value of public investment for long-term community benefit
- Build a strong case for community action

#### Features of a CLT

- Acquiring land for the community
- Access for low-income people
- Prices stay affordable
- Owner-occupancy preserved
- Multi-family housing
- Helping new homeowners
- Flexible approcach
- Community control



**Athens Land Trust Price = \$95,000** 

#### **ALT Portfolio**

As of today, we have 38 homeowners and 16 lease purchasers in our program.

We have built/rehabbed 55 homes, and have 3 more that will be completed this year.

120 unit rental complex at 4<sup>th</sup> street village. 96 units are affordable

6plex apartments

# COMMUNITY RESILIENCY: HOUSING ATTAINABILITY

Katherine Moore, Georgia Conservancy Johanna McCrehan, Georgia Conservancy Eric Kronberg, Kronberg Wall